

# Chichester District Council

## CORPORATE GOVERNANCE & AUDIT COMMITTEE

19 July 2021

### Risk Management Update

#### 1. Contacts

##### Report Author

Helen Belenger – Divisional Manager Financial Services

Telephone: 01243 520145 E-mail: [hbelenger@chichester.gov.uk](mailto:hbelenger@chichester.gov.uk)

#### 2. Recommendation

- 2.1 That the Committee notes the updated Strategic Risk Register and the internal controls in place, plus any associated action plans to manage those risks, and raises any issues or concerns.**

#### 3. Background

- 3.1 When the Committee last received a risk management update in October 2020 it requested officers to consider the following:
- The possibility of future physiological effects on society because of the impact of home working due to the Covid 19 pandemic, which might not suit everyone. The council acknowledges that whilst Public Health has the lead on this work, however, the council has a duty to its residents and in response offers a variety of supports, including the social prescribing and wellbeing services. The council is also leading a district health partnership which is focussed on the impact of Covid on community confidence and low level mental health in particular around existing health inequalities, and is also working in partnership to tackle the financial impact of Covid on communities and the resulting issues including food poverty. It should also be noted that a lot of work within the council has taken place over the past 18 months to take account of this potential risk to its own staff, and the Council's Wellbeing Team, HR and all managers are aware of the different support that is in place for staff. The Organisational Recovery Plan contains a specific action for staff wellbeing support; the progress on the Council's recovery action plans was recently reported to the Overview and Scrutiny Committee in June 2021.
  - The risks associated with the Climate Change Emergency declared by the Council and its impact. This matter is covered in this report.
- 3.2 In March 2021 the Strategic Risk Group (SRG) considered the position of the council's risk registers at their meeting on 8 March 2021, and took into account the comments made by the Committee in October. A number of new risks were discussed at the SRG meeting which required further work by officers; such that the outcome of the SRG review was not reported to the Committee in March in accordance with the normal reporting regime under the Council's Risk Management Strategy and Policy. To address this issue, the Committee is now receiving an

update of the Strategic Risk Register as at Quarter 1 for 2021-22, which has been reviewed by the Strategic Leadership Team (SLT) only.

3.3 The next update to the Strategic Risk Group will take place in September when the registers will be updated again for quarter 2; the outcome of the SRG review will then be reported to the Committee in October.

#### 4. Outcomes to be Achieved

4.1 An updated refreshed Strategic Risk Register that is current and relevant to the Council and its operation, and that those risks are well managed in accordance with the Council’s Risk Management Strategy and Policy.

#### 5. Update on the Strategic Risk Register

5.1 The Strategic Risk Register was considered by the relevant risk owner for the June update prior to the review by SLT for this quarter, taking into account the work officers were required to complete after SRG’s review in March 2021.

5.2 The new strategic risks that have been added to the strategic risk register since it was last reported to the committee are:

- **CRR 185 – Increased Homelessness Service Demand due to Covid Impact**, this was a risk identified in the 2021-22 Housing Service Plan and in March was agreed to be a strategic risk rather than just an operational risk.
- **CRR 188 – Climate Emergency Detailed Plan**. During discussions both SRG and SLT felt that the associated action plans are a wide multi agency approach with a lot of the requirements outside of the remit and control of this Council. However, it was agreed that any actions under the plan which relate specifically to the Council and its operations, should be considered as a strategic risk item.
- **CRR 189 – Crouchlands Lagoon 3**, this matter is addressed in the confidential appendix 1 (b).

5.3 The risk map below shows the risk numbers and where they currently appear on the heat map for the strategic risk register.

LIKELIHOOD		188	147	
		8, 9	1, 170,189	
		171	97, 148, 178, 185	



Key to Risk Numbers:

**1** = Financial Resilience, **8** = Skills, Capability/Capacity, **9** = Business Continuity, **68** = Health & Safety, **97** = Cyber Risk across ICT estate, **147** = Southern Gateway Regeneration, **148** = Local Plan, **170** = Changing Use of the High Street in the City and Rural Towns, **171** = Criminal Finances Act - Procedural failures facilitating tax evasion, **178** = Covid-19 (Coronavirus), **185** = Increased Homelessness Service Demand Due to Covid Impact, **188** = Climate Emergency Detailed Plan, **189** = Crouchlands Lagoon 3

5.4 There are now 13 strategic risks, 7 are considered to be controlled, with the other remaining 6 have controls pending; which is where actions are still in progress to control or mitigate the risk.

5.5 This quarter the following risk's score has changed for a previously identified risk:

- **CRR 148** – Local Plan – the risk score has decreased from 9 to 6 as a result of the new timetable agreed by Council.

5.6 All other existing strategic risk scores have remained unchanged since the last quarter's review.

5.7 Appendices 1 (a) and 1 (b) show the current status of the Strategic Risk Register.

## 6. Alternatives Considered

6.1 N/A

## 7. Resource and Legal Implications

7.1 There are no specific resources or legal implications a result of this report which is giving a position statement of the strategic risks facing the Council at this time, however, those risks may have financial and legal implications which are detailed in the risk register.

## 8. Consultation

8.1 The risk registers are considered by SRG and SLT in line with the expected reporting regime under the Council's Risk Management Strategy and Policy.

## 9. Community Impact and Corporate Risks

9.1 N/A.

## 10. Other Implications

	Yes	No
<b>Crime and Disorder</b>		X
<b>Biodiversity and Climate Change Mitigation</b>		X
<b>Human Rights and Equality Impact</b>		X

<b>Safeguarding and Early Help</b>		<b>X</b>
<b>General Data Protection Regulations (GDPR)</b>		<b>X</b>
<b>Health and Wellbeing</b>		<b>X</b>

## **11. Appendices**

11.1 Appendix 1 (a) – Strategic Risk Register

11.2 Appendix 1 (b) – Strategic Risk Register (Part 2)

## **12. Background Papers**

12.1 None.